

No. CS012/2025

Date 15 April 2025

Subject: Management Discussion and Analysis of Financial Statements for the three-month period ended 31 March 2025

To: The President of the Stock Exchange of Thailand

We, Nova Empire Public Company Limited (“the Company”), would like to report the operating results of the Company and subsidiaries (collectively as “the Group”) for the three-month period ended 31 March 2025 and clarify on the change of operational performance exceeding 20%.

A Summary of Significant Events for the three-month period ended 31 March 2025

The analysis of operating results and financial position detail are as follow.

Summary of Operating Result			Unit: Million Baht	
For the three-month period ended	Consolidated financial statement		Change	
	31 March 2025	31 March 2024	Increase/ (Decrease)	%
Continuing operations:				
Sales of electricity	12.85	15.12	(2.27)	(15%)
Service income	67.19	-	67.19	100%
Operating profit (loss)	7.01	(53.80)	60.81	113%
Loss for the period from continuing operations	(2.23)	(60.87)	(58.64)	(96%)
Discontinued operation:				
Profit after tax for the period from discontinued operation	-	352.40	(352.40)	(100%)
Other comprehensive income for the period (loss)	(2.23)	291.53	(293.76)	(101%)

The Group has consolidated revenue of continued operations increased from the offshore service segment which Nova X Company Limited (“Nova X”), the subsidiary, commenced commercial operations of the crude oil storage and offloading vessel with CALM buoy system project (“Project”) for the PTTEP Energy Development Company Limited on 26 February 2025. As a result, for the three-month period ended 31 March 2025, the service income of was Baht 67.19 million and the cost of service was Baht 56.39 million.

For the three-month period ended, the Group has gain from continuing operations Baht 7.01 million, which increased by Baht 60.81 million or 113% compared with the same period last year, which had loss from

continuing operations of Baht 53.80 million. The comprehensive income statement for the three-month period ended 31 March 2025 presented a profit from discontinued operations that decreased by Baht 352.40 million or 100% compared to the same period last year, due to the completion of the entire business transfer of Winchai Company Limited (“Winchai”) in 2024. Consequently, in line with the Company’s investment strategy, there are no discontinued operations for the three-month period ended 31 March 2025.

Summary of Financial Position

Unit: Million Baht

	Consolidated financial statement		Change	
	31 March 2025	31 December 2024	Increase/ (Decrease)	%
Current assets	1,142.47	373.65	768.82	206%
Non-current assets	3,647.14	3,130.94	516.20	16%
Total assets	4,789.61	3,504.59	1,285.02	37%
Current liabilities	810.76	712.23	98.53	14%
Non-current liabilities	2,515.29	1,326.57	1,188.72	90%
Total liabilities	3,326.05	2,038.80	1,287.25	63%
Shareholders’ equity	1,463.56	1,465.79	(2.23)	(0%)

As at 31 March 2025, the Group reported current assets of Baht 1,142.47 million, an increase by Baht 768.82 million or 206%, from 31 December 2024. This significant increase was mainly due to the rise in cash and cash equivalents, resulting from the Group entering the loan agreement with financial institution for the Project, which led to an increase in current assets of Baht 954.00 million. The Group had cash outflows during the three-month period ended 31 March 2025 by Baht 214.75 million for investments in Project’s assets. Additionally, as the Project commenced its service on 26 February 2025, the Group recorded contract assets related to the Project amounting to Baht 65.64 million, representing an increase of Baht 61.59 million or 1,521% compared to the previous year. To ensure efficient and uninterrupted Project operations, the Group also procured group of assets such as equipment, tools, and spare parts, which were recognized as inventories totaling Baht 19.51 million, representing an increase of 100% from the previous year.

As of 31 March 2025, the Group has non-current liabilities of Baht 2,515.29 million, which increased by Baht 1,188.72 million, or 90%, from 31 December 2024 resulting from entering the loan agreement with financial institution for the Project, resulting in an increase in non-current liabilities of Baht 825.76 million or 100%. Additionally, the increase was driven by the recognition of lease liabilities related to the Project assets, net of the current portion, amounting to Baht 302.87 million or 23.08%. Furthermore, as at 31 March 2025, the Group recognized a non-current provision for decommissioning costs related to the Project amounting to Baht 59.64 million, representing an increase of 100% from 31 December 2024.

Cash flows statement

in: million Baht

For the three-month period ended	Consolidated financial statement		Change	
	31 March 2025	31 March 2024	Increase/ (Decrease)	%
Cash flows from (used in) operating activities	(56.55)	170.83	(227.38)	(133%)
Cash flows from (used in) investing activities	(215.89)	1,120.49	(1,336.38)	(119%)
Cash flows from financing activities	944.17	203.62	740.55	364%
Net increase in cash and cash equivalents	671.73	1,494.95	(823.22)	(55%)

For the three-month period ended 31 March 2025, the Group had cash flows used in operating activities of Baht 56.55 million, a decrease of Baht 227.38 million or 133% from cash flows from operating activities the previous year, primarily due to the completion of the entire business transfer of Company Winchai in 2024, which resulted in a reduction in Winchai's cash flows from operating activities. Meanwhile, the Group had cash flows used in investing activities of Baht 215.89 million, an increase of Baht 1,336.38 million from cash flows from investing activities the previous year of Baht 1,220.49 million or 119% which was mainly due to the completion of the entire business transfer of Winchai in 2024, resulting in the absence of cash inflows from the sale of the investment in the subsidiary. In addition, the Group had cash flows from financing activities of Baht 944.17 million due to entering into a loan agreement with financial institution for the Project, resulting in an increase in cash flow from borrowings of Baht 954.00 million

Forwarded for your information,

Yours faithfully,

Ms. Sukanya Tipmanee
Director